



Richard E. Heckert papers 2070

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Summary Information

Repository:	Manuscripts and Archives
Creator:	Heckert, Richard Edwin, 1924-2010
Title:	Richard E. Heckert papers
ID:	2070
Date [inclusive]:	1973-1992
Physical Description:	21 Linear Feet
Language of the Material:	English .
Abstract:	Richard E. Heckert (1924-2010) was chairman and CEO of E.I. du Pont de Nemours & Company from 1986 to 1989. His papers consist of his "personal" business files, most of which were generated by his membership on the boards of businesses and non-profit organizations.

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Biographical Note

Richard E. Heckert (1924-2010) was chairman and CEO of E.I. du Pont de Nemours & Company from 1986 to 1989.

Heckert was born in Oxford, Ohio, on January 13, 1924, and received his Ph.D. from the University of Illinois in organic chemistry in 1949. He joined the staff of DuPont the same year as a research chemist, working on cellophane and films. He became a director, senior vice president, and a member of the Executive Committee on October 1, 1973; president, chief operating officer, and vice chairman of the Executive Committee on May 1, 1981; vice chairman on October 1, 1981; deputy chairman on August 28, 1985; and chairman and chief executive officer on May 5, 1986. Heckert acted to withdraw DuPont from its management of the Savannah River Plant nuclear site and to phase out the manufacture of chlorofluorocarbons after they had been proved to damage the ozone layer. Heckert was active in a number of national business, educational, and philanthropic organizations, including the National Association of Manufacturers, of which he was board chairman in 1988-1989, and the Carnegie Institution of Washington. He died at his home near West Chester, Pennsylvania, on January 3, 2010.

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Scope and Contents

The Richard E. Heckert papers consist of his "personal" business files, most of which were generated by his membership on the boards of businesses and non-profit organizations.

The most significant portions of the papers are those that describe Heckert's work with the Carnegie Institution, Bretton Woods Committee, the National Academy of Sciences, the National Board for Professional Teaching Standards, and Catalyst, Inc., an organization concerned with improving educational and career opportunities for women. In this capacity, Heckert was an important advocate for educational reform, investment in scientific training, and high technology. The files contain information packets and agendas issued to directors or trustees, covering such subjects as overall policy, financial management, and the appointment of executive officers. Heckert also served on the boards of several state and local organizations, particularly the Longwood Foundation; the files contain substantial information on the management of Longwood Gardens.

The business activities series covers Heckert's tenure on the boards of the American Stores Company (parent of Acme Markets), the St. Regis Paper Company, the Sperry Corporation, and Unisys Corporation. Among the professional and trade associations represented are the National Association of Manufacturers, the Advisory Committee for Trade Negotiations, the Business Council, and the Society of the Chemical Industry. The primary focus is on business lobbying for tax reform and free trade, including coverage of the Uruguay Round of GATT and the work leading up to the North American Free Trade Agreement. Among the files for arranging meetings are a number of brochures and menus for the Homestead Hotel in Hot Springs, Virginia.

There is relatively little information about Heckert's role at DuPont. Most of the material is routine information supplied to directors. There is a history of the Textile Fibers Department and papers relating to celebrating the 25th anniversary of DuPont Japan, Ltd.

The third series consists of copies of Heckert's speeches before a number of business and civic venues, arranged chronologically.

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Administrative Information

Publication Statement

Manuscripts and Archives

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URL: <http://www.hagley.org/library>

Revision Description

Ashley Williams 2021

Access Restrictions

No restrictions on access; this collection is open for research.

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Controlled Access Headings

- Boards of directors
- Speeches
- Philanthropists
- Longwood Gardens (Kennett Square, Pa.)
- National Association of Manufacturers (U.S.)

Collection Inventory

Public service activities, 1975-1992

Title/Description	Instances	
Carnegie Institution of Washington - general correspondence, 1980-1985	box 1	folder 1

Scope and Contents

Heckert's first visit to Carnegie Institute in 1980. Report of Visiting Committee to Department of Terrestrial Magnetism. DuPont three-year grant in 1983. Report on relation between the Department of Terrestrial Magnetism and the Geophysical Lab. Presentation of asset managers Haglar, Mastrovita & Hewitt, Inc. Report of Visiting Committee to the Mount Wilson and Las Campanas observatories in 1984. Johns Hopkins University offers space for the consolidated relocation of the Geophysical Lab and the Department of Terrestrial Magnetism. REH contribution to Carnegie.

Carnegie Institution of Washington - general correspondence, 1986	box 1	folder 2
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Scope and Contents

Joint Visiting Committee report for Department of Terrestrial Magnetism and Geophysical Lab. REH elected chairman of the Carnegie board. Changing plans for investment of Carnegie funds. Recommended budget for 1986-1987. Report of Visiting Committee to the Department of Plant Biology. Investment management report for current period. Request for contributions from trustees. Report of Visiting Committee to Department of Embryology. Contributions received from trustees.

Carnegie Institution of Washington - general correspondence, 1987	box 1	folder 3
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Scope and Contents

Trustee financial contributions. Investment manager's report for period ending December 31, 1986. Announcement of Maxine Singer to become new president. Bios on new staff members. Interim report of working group preparing optical design for eight-meter Las Campanas telescope. Correspondence about several operational and organizational problems. Visiting Committee report on Mt. Wilson and Las Campanas observatories. Further steps toward the manufacture of the eight-meter mirror for Las Campanas.

Carnegie Institution of Washington - general correspondence, 1987	box 1	folder 4
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Scope and Contents

Settlement of human rights complaint by a Carnegie division director. Investment managers' status reports. Problems in procurement of eight-meter mirror. Review of specs for new lab building by DuPont Engineering Department. Preparation of annual fundraising letter to trustees. Work of Trustee Nominating Committee. Annual report of the Carnegie Foundation for the Advancement of Teaching.

Carnegie Institution of Washington - general correspondence, 1988	box 1	folder 5
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Scope and Contents

Selection of new trustee candidates. Investment status reports. EPA lawsuit vs. Carnegie Institution charging illegal waste disposal. Policy issues affecting Carnegie division directors. Formation of Commission on Science, Technology, and Government by the Carnegie Corporation of New York. Report to the Executive Committee by Ray Weymann, director of Mt. Wilson and Las Campanas observatories.

Carnegie Institution of Washington - general correspondence, 1988	box 1	folder 6
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Scope and Contents

Consultant report on alternative spending policies for the Carnegie Institution. Investment managers' status reports. Newspaper and magazine articles by institute personnel or about institution activities. Correspondence regarding trustee contributions and about selection of new trustees. Approval of contract for new building to house the Geophysical Lab and the Department of Terrestrial Magnetism on the same site.

Carnegie Institution of Washington - meetings, 1981-1985

box 1

folder 7

Scope and Contents

Annual meeting lecture program for 1981. Agendas for Finance and Executive committee meetings in January 1985, including background materials and proposed policy statements. Special Finance Committee meeting in March 1985 to discuss proposed equity fund managers. Executive and Finance committee minutes for March 1985. Nominating Committee report and balloting for new trustees. Programs for executive, finance, and annual meetings in May 1985, and minutes of those meetings. Minutes of Executive Committee meeting in August 1985 held at Dunfermline, Scotland. Agenda and minutes of Executive Committee and Finance Committee meetings in October 1985.

Carnegie Institution of Washington - meetings, 1986

box 1

folder 8

Scope and Contents

Agendas and minutes for Finance and Executive committee meetings in January 1986. Draft agreement with University of Arizona for casting of eight-meter mirror. Agendas and attachments for Finance and Executive committee meetings in March 1986. Program for annual meeting of trustees in May 1986.

Carnegie Institution of Washington - meetings, 1986

box 1

folder 9

Scope and Contents

Proposed by-laws change, Nominating Committee report, Visiting Committee report on Department of Terrestrial Magnetism and Geophysical Lab, as well as other matters for consideration at annual meeting in May 1986. Program for annual lecture. Proposed budget for 1986-1987. Minutes of above meetings. Agendas and attachments for Finance and Executive committee meetings in September 1986. Annual report of retirement plan. Visiting Committee report on Department of Plant Biology.

Carnegie Institution of Washington - meetings, 1987

box 1

folder 10

Scope and Contents

Agenda and attachments for Executive Committee meeting.
 Investment manager reports. Finance Committee agenda.
 Real estate consultant report. Grant proposals submitted.
 Grants and contracts received. Recommended budget.

Carnegie Institution of Washington - meetings, 1987	box 1	folder 11
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Scope and Contents

Letter of acceptance from Dr. Maxine Singer to become president of Carnegie Institution. Agendas, programs, arrangements, and minutes of Finance and Executive committees' meetings, as well as annual trustee meetings. By-laws changes. Financial statements. Investment managers' reports. Facilities planning study. Grant proposals submitted and grants received. Proposed budget. Program for annual meeting lecture.

Carnegie Institution of Washington - meetings, 1987	box 2	folder 1
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Scope and Contents

Schedules and arrangements for finance, executive, and annual meetings. Agendas, minutes, and attachments. Endowment managers' reports. Financial statements. Retirement plan annual report. Grants submitted and received.

Carnegie Institution of Washington - meetings, 1988	box 2	folder 2
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Scope and Contents

Trustee contributions. Proposed personnel policy changes. Nominating Committee report. Analysis of capital needs. Agendas and attachments for Finance and Executive committees' meetings, as well as annual trustees meeting. Proposed budget, financial statement, and investment manager reports. Annual meeting lecture program. Grants proposed and received. Retirement plan annual report. Proposed spending policy.

Carnegie Institution of Washington - meetings, 1989	box 2	folder 3
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Scope and Contents

Trustee contributions. Agendas and attachments for Finance and Executive committee meetings. Investment managers' reports. Financial statement. Proposed budget. Transfer of retirement plan assets to TIAA-CEF. Agreement between Carnegie and Mt. Wilson Institute. Capital campaign plan.

Carnegie Institution of Washington - meetings, 1989	box 2	folder 4
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Scope and Contents

Agenda for Executive Committee meeting, and attachments. REH remarks at ground-breaking ceremony for new research building. Capital campaign planning. Agendas for Finance and Executive committee meetings. Financial statement. Proposed budget. Investment managers' reports. Program for annual meeting lecture. Newsletter. Responses to report of the Visiting Committee to the Department of Plant Biology.

Carnegie Institution of Washington - portfolio valuation, 1986-1987	box 2	folder 5
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Scope and Contents

Monthly statements from portfolio manager: March 31, 1987 to December 31, 1987.

Carnegie Institution of Washington - portfolio valuation, 1988-1989	box 2	folder 6
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Scope and Contents

Monthly statements from portfolio manager: January 31, 1988 to July 31, 1989.

Carnegie Institution of Washington - Search Committee, 1985-1986	box 2	folder 7
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Scope and Contents

Formation of a Search Committee, chaired by REH, to find a successor to J.D. Ebert, president of Carnegie Institution. Meeting arrangements. Solicitation of suggestions. Correspondence with heads of other institutions. Names and resumes of some proposed candidates.

Carnegie Institution of Washington - Search Committee, 1986	box 2	folder 8
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Scope and Contents

Lists of candidates with biographical information.

Carnegie Institution of Washington - Search Committee, 1986-1987	box 2	folder 9
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Scope and Contents

Evaluations of proposed candidates. Final selection of Dr. Maxine Singer of the National Cancer Institute to be the next president of the Carnegie Institution.

Carnegie Institution of Washington - Ebert retirement, 1986-1987	box 2	folder 10
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Scope and Contents

Selecting appropriate recognition for Dr. Ebert's contributions during his working years at Carnegie Institution. Wording of testimonial offered.

Carnegie Institution of Washington - publications, 1984-1985	box 3	folder 1
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Scope and Contents

President's annual report for 1982-1983. Prints by William Thomson of scenes of Dunfermline, Carnegie's birthplace. Feasibility study of plans for institution properties. History of the Carnegie Foundation for International Peace.

Carnegie Institution of Washington - publications, 1986-1989	box 3	folder 2
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Scope and Contents

Newsletters about institution events. Brochure describing the institution in 1986. Report on the design of an eight-meter telescope for the Las Campanas Observatory (Chile). University of Arizona report on the process of casting an eight-meter telescope mirror. Essay about research at the institution. Report of the Carnegie Council on Adolescent Development, "Turning Points: Preparing American Youth for the 21st Century."

Catalyst, 1985	box 3	folder 3
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Scope and Contents

Brochures and pamphlets describing Catalyst, its objectives, and its programs. Annual reviews for 1983-1984 and 1984-1985. Agreement of REH to serve on the board of directors. This organization works with corporations and individuals to develop career and family options for women.

Catalyst, 1986	box 3	folder 4
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Scope and Contents

REH declines possibility of serving as chairman. Plans for developing a workforce profile. Budget for 1985-1986. Agenda and minutes of board meetings. Preparation of "support" letter from REH to other CEOs. Annual awards dinner program and honorees. Catalog and cross-index of reports issued by Catalyst. Responses from companies asked to participate in a 25th Anniversary dinner. REH decides to accept chairmanship in coming year.

Catalyst, 1987	box 3	folder 5
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Scope and Contents

Responses from companies asked to participate in support of Catalyst. Materials assembled for consideration at board meetings. Agendas for such meetings.

Catalyst, 1987	box 3	folder 6
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Scope and Contents

Continuation of file: box 3, folder 5.

Catalyst, 1987	box 3	folder 7
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Scope and Contents

Continuation of file: box 3, folder 5.

Catalyst, 1988	box 3	folder 8
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Scope and Contents

Correspondence to encourage corporate support. Agendas and minutes of board meetings. Salary survey of Catalyst employee position. Award to DuPont Company for its "Personal Safety Program." Several copies of Catalyst "Perspective," a periodic publication.

Catalyst, 1989-1991	box 3	folder 9
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Scope and Contents

Harvard Business Review article by Felice Schwartz, president of Catalyst, giving an objective assessment of the pros and cons of women in management positions. Resulting comments and press coverage. Agendas and minutes of board meetings. Proposal for maternity leave study. Annual review of Catalyst for 1987-1988. Correspondence to secure support from other corporations.

Council on Competitiveness, 1989	box 3	folder 10
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Scope and Contents

Second annual Competitiveness Index. Two copies (June and July) of a "Legislative and Policy Update" and two copies (July and October) of "Challenges," a newsletter of the Council on Competitiveness.

Council for Financial Aid to Education, Inc., 1985-1988	box 3	folder 11
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Scope and Contents

REH agreed to serve on the board of directors with proviso that he would not be able to attend meetings, following practice set by E.G. Jefferson. Agendas and minutes of board meetings. Organization changes its name to Council for Aid to Education. Report on Corporate Support of

Education, 1985. Copy of Corporate Handbook of Aid-to-Education Programs in 1987. Annual report for 1986-1987 and for 1987-1988. Report on minority education in the southwest.

Delaware Community Foundation, 1989

box 4

folder 1

Scope and Contents

Organizing efforts to begin a campaign to raise capital for the foundation. P.S. du Pont IV served as chairman and asked REH to be a segment chairman for the corporate gifts of more than \$50,000. Literature describing the foundation, the capital campaign, 1989 report. Newspaper publicity. Agenda and minutes of board meeting.

Delaware Council on Economic Education, 1984-1989

box 4

folder 2

Scope and Contents

Agendas and minutes for annual meetings and board meetings. Financial statements. DuPont Company contributions. Publications describing activities of the council.

Education Commission of the States, 1984-1985

box 4

folder 3

Scope and Contents

REH accepts invitation to join Business Advisory Commission of the Education Commission of the States. ECS was formed to stimulate, inform, and assist state and local efforts to reform and improve the educational system. Schedules, agendas, and minutes of meetings. Briefing book prepared for Advisory Commission meeting to examine educational problems. Report of the Intergovernmental Advisory Council on Education. Draft report of Business Advisory Committee titled, "Reconnecting Youth: The Next Stage of Reform." REH assists by soliciting support from business and personal connections.

Environmental Assessment Council, 1984-1989

box 4

folder 4

Scope and Contents

DuPont Company participated in support to form this group to conduct studies of selected river basins to evaluate effectiveness of Clean Water Act Amendments of 1972 in improving surface water quality. Correspondence discusses selection of rivers for study, background information on water quality, and plans for current evaluations by Ruth Patrick of the Academy of Natural Sciences. Interim reports on study results.

Governor's High Technology Task Force, 1985-1988

box 4

folder 5

Scope and Contents

Gov. Castle formed the task force, chaired by Lt. Gov. S.B. Woo. REH agreed to be a member. Copy of a report by a New Jersey counterpart. Group studied the assets that Delaware offers to high-tech businesses and defined steps to foster greater growth. Information developed by the task force committees. Newspaper comment. Task force was dissolved in 1988.

Hudson Institute, 1985-1988

box 4

folder 6

Scope and Contents

DuPont Company invited and urged to join the Hudson Institute's Chairman's Conference by P.S. du Pont IV, who was instrumental in forming the Hudson Institute. E.G. Jefferson agreed that DuPont would support this work. Hudson does research on socio-political issues and generally presents the conservative position. After EGJ's retirement REH continued the support. Study reports in this file are, "Europe and the World," "Space Ventures and Society: Long-Term Perspectives," and "Factors Affecting Economic Development in the 1980s." Also, report titled, "Workforce 2000, Study Made for U.S. Department of Labor."

Joint Council on Economic Education, 1985-1986

box 4

folder 7

Scope and Contents

REH served as chairman of JCEE from 1974 to 1978, and continued to serve as a board member until his retirement. This council devoted its efforts toward improving the quality of economic education in the public school systems of the U.S. Efforts include teacher training, publishing of texts, and teacher aids. REH actively solicited financial support from other companies. Annual report of JCEE for 1984-1985. REH was selected as the first recipient of the George P. Baker medal, awarded for his support and leadership.

Joint Council on Economic Education, 1986-1987

box 4

folder 8

Scope and Contents

JCEE newsletters. Annual meeting programs. Annual report for 1985-1986. Meeting summaries. Fund solicitation letters and responses.

Joint Council on Economic Education, 1988-1989

box 4

folder 9

Scope and Contents

Fundraising correspondence. Catalog of materials published by JCEE.

J.F. Kennedy Center for the Performing Arts, 1984-1988

box 4

folder 10

Scope and Contents

E.G. Jefferson took an active role in the annual capital campaign of the Kennedy Center, soliciting contributions from a long list of corporations. After his retirement, REH took his place on the Fundraising Committee.

Latin American Community Center, 1988-1989

box 4

folder 11

Scope and Contents

REH served as advisory board member of the center. Information given about the center and plans to raise money to build a central facility in Wilmington.

Longwood Foundation, 1978-1982 1985-1986

box 5

folder 1

Scope and Contents

Correspondence formulating plans and reporting progress on a project to prepare a biography of P.S. du Pont from his collected papers/letters, and from oral interviews with family members and Longwood employees. Agendas and reports for consideration at regular meetings of the board of trustees. Financial report, cover status of the endowment investments. Reports of the foundation grants coordinator discussing various requests to be considered. Letters requesting funds for capital expenditures of Longwood Gardens, Inc.

Longwood Foundation, 1987-1989

box 5

folder 2

Scope and Contents

Agendas/reports for meetings of the board of trustees, audit reports, applications for contributions, applications granted, and endowment managers' reports.

Longwood Gardens, 1984-1986

box 5

folder 3

Scope and Contents

Rental policy and rates for Longwood facilities. Plans for the trustees' party for employees and staff. Auditor's report for 1985. Director's report of activities and events for fourth quarter of 1985. Agendas and minutes of board of trustee meetings, including the director's report of activity, project approvals and reports, and financial reports and budgets.

Longwood Gardens, 1986

box 5

folder 4

Scope and Contents

Preparation of a mission statement for Longwood Gardens. Monthly attendance and admissions income reports. Proposed budget. Director's activity reports. Employee magazine for July/August 1986. Plans for joint meeting with

trustees of Calaway Gardens in Georgia. Hagley report on plans for preserving "books from the mansion."

Longwood Gardens, 1987

box 5

folder 5

Scope and Contents

Audit reports on restaurant facility. Director's quarterly activity reports. Community relations problems with plans for aeration pond. Correspondence about organizational plans and staff comments. Development of policies affecting "moonlighting" employees. Management of endowment.

Longwood Gardens, 1987

box 5

folder 6

Scope and Contents

Modification of Certificate of Incorporation to limit liability of trustees. Proposal from developer for a Longwood hotel. Quarterly report on endowment investments. Attendance and admissions reports. Consultant's report on spray irrigation project. Legal problems on tax assessment and attainment of liquor license for the Terrace restaurant.

Longwood Gardens, 1987

box 5

folder 7

Scope and Contents

Settlement agreement to reduce tax assessment of Terrace restaurant. Balance sheet as of October 31, 1987. Quarterly activity report of the director. Attendance reports. Employee magazine for November/December 1987. Auditor's report as of September 30, 1987. Plans to send copies of new Longwood brochure to a large number of friends and contacts at Christmas time. Catalog of Edward Redfield exhibit at the Allentown Art Museum sent by chairman of Air Products and Chemicals, Inc. in response to the Longwood brochure.

Longwood Gardens, 1988

box 5

folder 8

Scope and Contents

Schedule of events; admissions and attendance reports. Five-year construction forecast. Discussion of Longwood's role in the introduction of new plant species into the U.S. Stipulation securing agreement of affected school districts to agreed upon reduction of tax assessment. Director's quarterly report of activities for first quarter of 1988. Design of new logo for Longwood Gardens. Article describing hurricane damage at Kew Gardens Royal Botanic Gardens in October 1987. History of Longwood Gardens' relationship to local taxing authorities. Budget forecast for 1988-1989.

Longwood Gardens, 1988

box 5

folder 9

Scope and Contents

Director's quarterly report for second quarter of 1988. Financial, attendance, and other regular reports. Changes in board membership/committee appointments. Funds required from foundation to operate gardens. Director's report for third quarter of 1988. Regular reports for trustees.

Longwood Gardens, 1989

box 5

folder 10

Scope and Contents

Longwood's response to a proposal assessing it and others for Route 1 changes to accommodate new commercial development. Regular reports for trustees. Consultants review of traffic needs for Route 1. Correspondence with Hagley regarding P.S. du Pont's books involved in 1977 fire. Correspondence/news reports about Route 1 corridor plans. Consideration of early retirement options for certain staff members. Director's quarterly report for first quarter of 1989. Investment performance. Attendance reports. Salary forecast for staff members. Director's report for second quarter of 1989. Five-year construction forecast.

Longwood Gardens, 1989-1991

box 6

folder 1

Scope and Contents

Developer's publicity and plan for "Longwood Village" along Route 1. Attendance and admissions income reports. Continuing correspondence about development plans and requests for approval. Contract specifications for "deer fencing" around nursery. Activities report of the director for fourth quarter of 1989 and second quarter of 1991.

Longwood Gardens, 1992

box 6

folder 2

Scope and Contents

Application for exemption of real estate in Chester County, Pennsylvania, for Longwood Gardens, Inc. with detailed descriptions of the properties included in the application.

Longwood Gardens - president/director meetings, 1984-1989

box 6

folder 3

Scope and Contents

Description of director's duties and committees. Agreement with Hagley for handling of the Longwood records. Agendas and minutes of monthly working meetings of the director with the president. Consultant's report on a survey of fire protection.

Longwood Gardens - projects, 1986-1990

box 6

folder 4

Scope and Contents

Description of individual project authorizations. Extensive survey report on alternatives for garden transportation.

Longwood Gardens - Board of Trustees, 1984-1987	box 6	folder 5
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Scope and Contents

Agendas, correspondence, and minutes of annual meetings of members, quarterly meetings of members, and quarterly meetings of trustees. Operating budgets and capital construction forecast.

Longwood Gardens - Board of Trustees, 1988-1991	box 6	folder 6
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Scope and Contents

Continuation of file: box 6, folder 5.

Longwood Gardens - Advisory Committee, 1986-1987	box 6	folder 7
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Scope and Contents

Correspondence about changes on the Advisory Committee and some of the problems faced. Minutes of meetings of the committee.

Longwood Gardens - budget, 1985-1989	box 6	folder 8
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Scope and Contents

Operating budgets for 1985-1986 and fiscal 1990. Capital budget for fiscal 1990.

Longwood Gardens - Finance Committee, 1984-1986	box 6	folder 9
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Scope and Contents

Correspondence regarding policies of the Finance Committee. Periodic reports from the investment manager on the results achieved for the endowment portfolio. Results from management of the pension fund.

Longwood Gardens - Finance Committee, 1987-1991	box 6	folder 10
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Scope and Contents

Continuation of file: box 6, folder 9. Auditor's reports.

Longwood Gardens - Salary and Benefits Committee, 1980-1987	box 6	folder 11
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Scope and Contents

Policy statement relating to salaries/benefits and correspondence discussing possible changes. Consultant's

analysis of Longwood's benefits program. Salary actions for director and department heads. Audit of pension plan.

Longwood Gardens - Visiting Committee, 1984-1988 box 7 folder 1

Scope and Contents

Correspondence with members of the committee and selection of new members. Schedules; agendas. Letter reports from members following meetings. Visiting Committee reports to board of trustees.

Longwood Gardens - publications, 1975-1973 box 7 folder 2

Scope and Contents

Copies of two booklets published by Longwood Gardens. Titles are "Tulip Trees and Quaker Gentlemen" and "Longwood Gardens."

Longwood Gardens - stationery, undated box 7 folder 3

Scope and Contents

Samples of note cards and letter stationery used by Longwood personnel.

Longwood Gardens - University of Delaware, 1982-1986 box 7 folder 4

Scope and Contents

Progress reports and grant proposals for continuation of the Longwood Graduate Program in Ornamental Horticulture. Includes descriptions of fellow's project and thesis. Brochure describing the Longwood Program. Critiques provided by experts invited to make evaluations. Budgets, financial reports, and review of stipend increases. Actions taken by board of directors on recommendations of the review board. Longwood Foundation increases financial support of the program.

Longwood Gardens, 1986-1992 box 7 folder 5

Scope and Contents

Financial reports and grant actions taken for the Longwood Graduate Program in Public Horticulture Administration. Graduate program seminars for 1985 and 1986 describing summaries of presentations. Overall program report for 1985-1989. Consideration and rejection of proposal by University of Delaware that Longwood give financial support to a chaired professorship in the College of Agricultural Sciences.

Miami University, 1991-1992 box 7 folder 6

Scope and Contents

Invitation to REH to take part in a program of interaction between alumni and students. Description and agenda of program. Invitation to become a member of the Business Advisory Council. Minutes of council meetings. Information about programs and lists of members of the council.

National Board for Professional Teaching Standards, 1987

box 7

folder 7

Scope and Contents

Report of a Carnegie Corporation Task Force (1986) on teaching as a profession, whose first recommendation was the formation of a national board for professional teaching standards. Minutes of a board of directors meeting to form the national board. Draft of certification of incorporation. Biographical sketches of the directors including REH. Magazine and newspaper articles discussing the importance of teachers and the need to establish certification standards. Press releases and articles about the NBPTS. Additional organizational steps to amend by-laws, select a president, etc.

National Board for Professional Teaching Standards, 1987

box 7

folder 8

Scope and Contents

Initial budget and prospectus; declaration of purpose. REH appointed to the Finance Committee. Background papers and media coverage. Letters of congratulation to REH for election to board of NBPTS from Bill Clinton and Mike Castle, among others. Agenda/background materials for Finance Committee meeting, including proposed budget. Agenda/president's remarks for board meeting.

National Board for Professional Teaching Standards, 1988

box 7

folder 9

Scope and Contents

Agenda and reference materials for board meeting, including proposed 1988 budget and minutes of October 1987 meeting. Testimony given to the Senate Subcommittee on Education, Arts, and Humanities. Booklet aimed at governors to obtain their support and assistance. Materials sent to directors for April board meeting. By-laws as of October 1987. Additional background materials for April board meeting.

National Board for Professional Teaching Standards, 1988

box 7

folder 10

Scope and Contents

Materials for April board meeting, including president's report, minutes of prior meetings, board members, and standing committees. Background reading sent to directors.

Materials for July board meeting and September Finance Committee meeting, as well as January board meeting.

National Board for Professional Teaching Standards, 1989 box 7 folder 11

Scope and Contents

REH agrees to serve as co-chair of a \$50 million fundraising campaign. DuPont subscribes \$500,000 to the campaign. Report on actions taken at January 1989 board meeting. Preparation of report to the public on the policies and plans of NBPFS. Formation of a Business Development Council to support fundraising. Preparation of prospect lists and plans. Material for April meeting of Development Council and assistance of DuPont staff.

National Board for Professional Teaching Standards, 1989 box 8 folder 1

Scope and Contents

Develop plan for \$7.5 million fundraising campaign. Audit report for year 1988 and for period since inception of NBPTS. Implementation of capital campaign. DuPont contribution. Draft of sections of the president's report to the national meeting.

National Board for Professional Teaching Standards, 1989 box 8 folder 2

Scope and Contents

Final report, "Initial Policies and Perspectives of the NBPTS." Agenda and/or background materials for: directors meeting in July; Finance Committee meeting; and a national NBPTS forum in July. Directory of board members.

National Board for Professional Teaching Standards, 1989 box 8 folder 3

Scope and Contents

Additional materials for the national forum. Contact lists in the capital campaign. Work to secure federal financing. By-laws. Media coverage about NBPTS. Nominating committee report.

National Board for Professional Teaching Standards, 1989 box 8 folder 4

Scope and Contents

Agenda for annual directors meeting in October 1989. Program to secure federal support. Finance Committee meeting and proposed budget for 1990.

National Board for Professional Teaching Standards, 1990-1991 box 8 folder 5

Scope and Contents

Corporate contribution campaign correspondence. By-laws as amended. Annual report for 1990. Information brochure

and conflict of interest policy. Third edition of NBPTS report on "Initial Policies and Perspectives of the NBPTS."

National Leadership Commission on Health Care, 1989	box 8	folder 6
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Scope and Contents

Formation of the commission by business leaders concerned about problems of the health care system. DuPont Company contribution to the reform effort. Background materials for meeting in October 1989 to discuss the problems and how industry can respond.

Nature Conservancy, 1988-1989	box 8	folder 7
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Scope and Contents

REH joins Corporate Relations Committee of the Nature Conservancy. Discussion about land of interest to the conservancy that REH and DuPont might contribute. Address list of board of governors. REH nominated/elected to board of governors. National Geographic reprint about the Nature Conservancy. Correspondence seeking conservation of Puerto Rican lagoon owned by DuPont. Program of orientation, agendas, and background materials for board; board committee meetings in September 1989.

Nature Conservancy, 1989	box 8	folder 8
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Scope and Contents

Materials for board meetings in December 1989. Board of governors handbook with information on structure, by-laws, organization charts, and policies of the conservancy. Memoranda about staff activities. Addresses and committee assignments of board members.

Nature Conservancy, 1990-1992	box 8	folder 9
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Scope and Contents

Schedule, agendas, and discussion materials for board; board committee meetings in June 1990. REH clearance to serve as chairman of Delaware Founders for Conservation. Board reference book giving information about officers and members' addresses, committee assignments. Schedule of meetings and staff lists. Reception hosted by REH in Wilmington for the president and CEO of the Nature Conservancy. Speech about conservation challenges.

Next Century Schools, 1989-1990	box 8	folder 10
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Scope and Contents

REH invited to join advisory board of the Next Century Schools Fund. Paper outlining objectives and program of the fund, which is funded by the RHR Nabisco Foundation to provide grants to local schools that present the best

proposals to improve the educational quality of their school. Membership of the advisory board. Facts and press release about the program. Brochure about school problems and programs in Washington, D.C. Progress report giving schools selected as finalists for grants in the first round, together with outlines of their programs.

Tuskegee University, 1986-1987

box 9

folder 1

Scope and Contents

REH invitation to join board of trustees and his acceptance. Introductory information about Tuskegee. President's report for 1981-1986. Report of annual meeting of board. REH contribution. Notices and agendas for committee meetings. Minutes and agendas for board meetings. REH assignments to board committees. Draft of five-year strategic plan.

Tuskegee University, 1987

box 9

folder 2

Scope and Contents

Agendas and minutes of board meetings. 1987 annual report. 1987 commencement attended by President Reagan; dedication of General "Chappie" James Center for Aerospace Science and Health Education.

Tuskegee University, 1987

box 9

folder 3

Scope and Contents

Agendas, minutes, and reports of board meetings. Discussion and correspondence protesting the closing of the John Andrew Community Hospital, which was operated by the university.

Tuskegee University, 1988

box 9

folder 4

Scope and Contents

Agendas and minutes of board meetings. Correspondence about problems within the board about actions and dissatisfaction with the president. Statutes of Tuskegee University.

Tuskegee University, 1988

box 9

folder 5

Scope and Contents

Address list of board of trustees. Reports of board meetings. Summary of strategic plan. Continuation of alumni dissatisfactions and responses by board chairman Brimmer. Minutes and agendas. Audit report. President's report for 1988.

Tuskegee University, 1988-1989

box 9

folder 6

Scope and Contents

University's accreditation reaffirmed and continued. Meeting notices. Acknowledgment of contributions. Minutes and report of financial condition. Alumni resolution of the removal of the president, Benjamin Payton. REH resignation as trustee as he approaches retirement.

University of Illinois Foundation - Board of Directors, 1981-1984 box 9 folder 7

Scope and Contents

REH elected a director in September 1981. Schedules and minutes of board meetings. Booklet listing members of the President's Council, a group of significant contributors. List of directors and committee assignments. Progress reports on the Campaign for Illinois program. Staff report on current budget status and proposed budget for 1984-1985. Brochures describing the Biotechnology Center.

University of Illinois Foundation - Board of Directors, 1985-1986 box 9 folder 8

Scope and Contents

Notices and minutes of board and committee meetings. Annual report of the Arnold Beckman Research Endowment. Foundational financial reports.

University of Illinois Foundation - Board of Directors, 1986 box 9 folder 9

Scope and Contents

Budget report for 1986-1987. Article by president of Illinois board explaining the investment policy of the university. Foundation financial report. REH forced to decline invitation to visit campus as a 1986 Illinois Comeback Honoree. Financial audit for 1985 and 1986.

University of Illinois Foundation - Board of Directors, 1986-1987 box 9 folder 10

Scope and Contents

Chapter titled "The Public University Perspective," written by the director of development, for inclusion in a new book titled The Successful Capital Campaign. Proposal for corporate support to fund a cooperative education program at the business administration school at Illinois. Selection of REH to receive Alumni Achievement Award. Participation of REH in a seminar, "Executives in the Modern Technological World." 1986 report of College of Engineering on engineering research at Illinois. Directory of personnel and programs of the College of Engineering.

University of Illinois Foundation - Board of Directors, 1987 box 9 folder 11

Scope and Contents

Notices and minutes of meetings. Foundation financial reports. Ground breaking for Beckman Institute for Advanced Science and Technology. REH requests that he not be nominated for another term as director. Financial reports. Request for DuPont Company to form a "corporate alliance" for research cooperation. Annual report of gifts, grants, and contracts for 1986-1987. REH again proposed to receive an Alumni Achievement Award.

University of Illinois Foundation - Board of Directors, 1988-1990	box 10	folder 1
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Scope and Contents

Proposal to REH to hold an alumni seminar in Wilmington as a recognition of 50th anniversary of the discovery of nylon. DuPont offers to contribute a bust of Carl Marvel as part of a Marvel Lectures observance. REH agrees to make the formal presentation of the bust. Various programs to recognize significant contributions of former faculty and liberal alumni.

University of Illinois Foundation - Campaign for Illinois, 1983-1984	box 10	folder 2
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Scope and Contents

REH agrees to assist in phase 2 of the campaign. Correspondence and lists of prospects in the Wilmington area. Program for organization of the effort. Meeting to assign prospects to solicitors. Planning for participation of REH in a video teleconference and detailed outline of the event. REH contribution to the campaign.

University of Illinois Foundation - Campaign for Illinois, 1984	box 10	folder 3
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Scope and Contents

Lists of solicitors and prospects. Organization of campaign meetings. Correspondence with solicitors.

University of Illinois Foundation - Campaign for Illinois, 1984	box 10	folder 4
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Scope and Contents

Lists of prospects and results of contacts. Report meetings. Second draft of schedule and script for national campaign teleconference for solicitors. Invitations to teleconference. Letters of thanks and congratulation after teleconference.

[^ Return to Table of Contents](#)

Business activities, 1970-1992

Title/Description	Instances	
Advisory Committee for Trade Negotiations - Task Force on Trade/Monetary Link, 1983-1984	box 10	folder 5
Scope and Contents		
<p>Background materials for task forces on Trade/Monetary Linkage and Free Trade Zones. List of volunteers to serve on these task forces. Comments by DuPont Economist's Office. Agenda and minutes for task force meeting. Draft resolution recommending additional funding for the International Monetary Fund. Paper on "Trade Finance" prepared by Bank of Boston for discussion by task force. Agenda and minutes of task force meeting and draft of resolution resulting from meeting. Background paper about the LDC (least developed countries) debt crisis. Minutes of meeting discussion led by REH about the issue of direct investment in LDCs. Profile of investment problems in Brazil.</p>		
Advisory Committee for Trade Negotiations - Task Force on Intellectual Property Rights, 1985-1986	box 10	folder 6
Scope and Contents		
<p>REH agrees to serve on a new task force to consider existing U.S. government and private sector policies on intellectual property, recommend policy changes, and include them in new round of trade negotiations. Task force report to Advisory Committee. Report of issues to be addressed in second phase of the program. Task Force report on second phase problems.</p>		
Advisory Committee for Trade Negotiations, 1984-1985	box 10	folder 7
Scope and Contents		
<p>Tables of USTR staff and Advisory Committee. Meeting notices and background materials. Formed to discuss desired U.S. trade policy priorities and recommend U.S. positions in coming trade negotiations. Notes and correspondence from meetings. HR3398 Trade and Tariff Act of 1984. REH selected to serve on task force on multilateral trade negotiations. Statement of DuPont's position on various trade negotiation issues. Chairman's report on a new round of multilateral trade negotiations.</p>		
Advisory Committee for Trade Negotiations, 1985	box 10	folder 8
Scope and Contents		
<p>Response to task force on tax reform on the effect of the Treasury II tax proposal on international competitiveness. Agendas and background for committee meetings. Comments on business transfer tax bill. Draft statement of task force on tax reform. Final statement sent to Congress and the Administration. Administration's statement on</p>		

international trade policy. Other background papers on various aspects of trade policy.

Advisory Committee for Trade Negotiations, 1985	box 10	folder 9
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Scope and Contents

Agenda and background report for committee meetings. Annual report for 1985 by U.S. trade representative on national trade estimates.

Advisory Committee for Trade Negotiations, 1986	box 10	folder 10
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Scope and Contents

Desirability of a comprehensive trade agreement between U.S. and Canada and problems to be addressed in an agreement. Agenda and background papers for Advisory Committee meetings. Statement of task force on tax reform to Senate Committee on Finance. Advisory Committee membership.

Advisory Committee for Trade Negotiations, 1986-1987	box 10	folder 11
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Scope and Contents

Formulation of objectives for new round of trade negotiations. Meeting notices and background papers. Statement to Congress on tax reform proposals. Ministerial declaration on the Uruguay round of GATT. Agreements reached between Mexico and U.S. on accession of Mexico to GATT concessions.

American Chemical Society, 1986-1987	box 10	folder 12
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Scope and Contents

Letters concerning the consideration of E.G. Jefferson for the position of science advisor to the president and director of the Office of Science and Technology Policy, declined. Successful approaches to the selection of REH to serve as national chairman for the ACS Campaign for Chemistry to raise \$25 million for ACS programs. Definition of campaign goals and formation of organization. Correspondence with the campaign team and with potential donors.

American Chemical Society, 1988	box 11	folder 1
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Scope and Contents

Continuation of capital campaign activity.

American Chemical Society, 1988-1990	box 11	folder 2
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Scope and Contents

Continuation of capital campaign activity.

American Stores Co., 1976-1989

box 11

folder 3

Scope and Contents

REH invited to join board of directors of American Stores Co. Review and non-objection by DuPont Legal. Compensation received between 1976 and 1980. REH decision to resign as director because of travel schedule complications. Insurance program for directors' liability at American Stores. By-laws of American Stores as of 1987. Amendment of certificate of incorporation in 1987. REH declines invitation to rejoin board of directors in 1989.

Bretton Woods Committee, 1984-1988

box 11

folder 4

Scope and Contents

REH accepts invitation as a member of the committee, which was formed to foster greater public understanding of the roles of the International Monetary Fund and the World Bank. Agenda of inaugural meeting, proposed membership, and by-laws. Reports of activity and statements made before House and Senate committees. Request for contributions to support work. Agenda of second annual meeting and work plan. Report outlining possibilities for U.S. companies to increase exports. Programs to ensure U.S. funding for World Bank.

Business Council, 1984-1987

box 11

folder 5

Scope and Contents

Arrangements for attending and entertaining guests at Business Council meetings. Proposal by E.G. Jefferson of REH to become a member. 1986 directory of members. Notices of new and deceased members. Information to prepare members before each meeting and post-meeting information including minutes, resolutions, and copies of talks presented at the meeting.

Business Council, 1987

box 11

folder 6

Scope and Contents

The Business Council meets three times a year: in Washington, D.C. in February and at The Homestead in Hot Springs, Virginia, in May and October. Brochure of The Homestead provides information about facilities, activities, and menus. Wine list is also included. Meeting information as in file: box 11, folder 5.

Business Council, 1988-1991

box 11

folder 7

Scope and Contents

Meeting/membership information as in file: box 11, folder 5. Business council descriptive brochures. REH moves from active to graduate member category.

Delaware Roundtable, 1985-1987

box 11

folder 8

Scope and Contents

Selection of officers for 1985-1986. E.G. Jefferson elected to serve on the Executive Committee. Minutes of members meetings and Executive Committee meetings. Agendas giving the projects and issues dealt with by the roundtable. In many cases, background materials describe the issues and how they affect the business climate in Delaware. Particularly important topics are tax policy, Delaware economic development, job training, tort reform, and education system improvements.

Delaware Roundtable, 1987-1988

box 11

folder 9

Scope and Contents

Further consideration of topics affecting economic development in Delaware, including education system financing, long-term health care facilities, children-at-risk, and affordable housing.

DuPont Company - country briefings, 1980

box 12

folder 1

Scope and Contents

Initial issue prepared by International Department of annual summaries providing missions and strategies for DuPont businesses in other countries.

DuPont Company - Textile Fibers strategic plans, 1980

box 12

folder 2

Scope and Contents

Business planning document reporting results and projections for individual products compared to competitors and other products to assist in developing business mission and future plans for these products.

DuPont Company - history of the Textile Fibers Department, 1983

box 12

folder 3

Scope and Contents

History written by D.F. Holmes with later additions by E.M. Hicks Jr. on the history of the DuPont Company's Textile Fibers Department, providing significant technical achievements, changes in productive capacity, dates, and individuals involved. Organization charts and personnel

change, as well as pictures of facilities and people are included.

DuPont Company - DuPont Japan 25th anniversary, 1986	box 12	folder 4
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Scope and Contents

Itinerary and arrangements for REH visit to Japan to recognize the 25th anniversary of the subsidiary, including listing of DuPont shares on the Tokyo Stock Exchange, press interviews with Japanese papers, meetings with Japanese partners, and notes prepared for a courtesy call at Hitachi, Ltd.

DuPont Company - Paul Charles Flynn et al. v. E.I. du Pont, Remington Arms et al., 1992	box 12	folder 5
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Scope and Contents

Interrogatory responses of REH in the Flynn v. DuPont, Remington et al. case.

DuPont Company - removal records, 191819701977	box 12	folder 6
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Scope and Contents

Removal records of photographs found among the REH papers but not related to any known REH activity. These have been transferred to the Audiovisual Materials and Digital Initiatives Department at Hagley Museum and Library.

Marsh & McLennan, 1985-1991	box 12	folder 7
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Scope and Contents

REH was a director of Marsh & McLennan during this period. Copies of reports to the SEC on beneficial ownership; SEC rules regarding transactions by insiders; and powers of attorney for the signing of annual reports, issuance of new stock, etc.

National Academy of Sciences, 1983	box 12	folder 8
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Scope and Contents

REH chaired meetings of a committee to study secondary school education for the changing workplace. This study was intended to produce a white paper stating what employers expect of high school graduates not entering four-year college programs. Meetings were held in Wilmington to develop plans and then to assign portions of the study and reporting responsibilities to the committee members.

National Association of Manufacturers, 19831987	box 12	folder 9
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Scope and Contents

Names and addresses of attendees at 1983 NAM meeting. Selection of REH to be a director in 1988. Names and addresses of prospective members solicited in the name of REH.

National Association of Manufacturers, 1988	box 12	folder 10
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Scope and Contents

Correspondence to enlist new members for NAM. REH agrees to serve as chairman of NAM for 1988-1989. Nominating committee manual. NAM bulletins discussing pending trade legislation. Testimony before Senate Committee on Commerce, Science, and Transportation. Summary of major NAM priorities for 1988. Bulletins and newsletters on several current topics and legislation.

National Association of Manufacturers, 1988	box 12	folder 11
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Scope and Contents

Ongoing membership campaign. Memos and bulletins about legislative matters. Pamphlet describing NAM for prospective members. Schedules and arrangements for REH travel. Descriptions of the Omnibus Trade and Competitiveness Act of 1988.

National Association of Manufacturers, 1988	box 12	folder 12
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Scope and Contents

Membership campaign. NAM priorities for 1988. Preparations for interview by Washington Post. Statistical report on membership and dues income. NAM bulletins analyzing current topics and legislation. REH remarks as new chairman of NAM. Names and addresses of NAM board member for 1989. Remarks by REH to National Press Club defending DuPont's management of the Savannah River nuclear facility. Congratulatory letters to REH on becoming chairman of NAM.

National Association of Manufacturers, 1988	box 12	folder 13
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Scope and Contents

Correspondence seeking new members. Routine NAM business. Letters pointing out business problems from members. Letters of thanks to new supporters. Newsletters with NAM comments on laws and regulations affecting manufacturers.

National Association of Manufacturers, 1988	box 12	folder 14
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Scope and Contents

Letters requesting continuing or increased support from business associates. Names and addresses of 1989 board of directors. Meeting with heads of U.S. Chamber of Commerce and Business Roundtable to discuss priorities of each and plans for cooperation. Copy of George Bush promising to oppose new taxes. Summary of major issues with NAM's position. NAM report on new directions for U.S. trade.

National Association of Manufacturers, 1989

box 13

folder 1

Scope and Contents

REH article in Industry Week on "The Environmental Challenge." Letters responding to questions or criticisms from members. Bulletins and letters about issues important to NAM. Survey of NAM directors about their positions on current issues. NAM report on issues in the European communities internal market program. Financial statements for January 1989.

National Association of Manufacturers, 1989

box 13

folder 2

Scope and Contents

Letters and bulletins presenting NAM views on legislative issues. Letters to new or prospective members urging support for NAM. Courtesy letters following trips. 1990 Nominating Committee manual.

National Association of Manufacturers, 1989

box 13

folder 3

Scope and Contents

Report titled "Rebuilding the Public Service." New member campaign report. REH press statement about the problem of rising health care costs. Bulletins and letters covering current important issues. Financial statements for April 1989. NAM white paper titled "Meeting the Health Care Crisis." May and June 1989 financial results. Resignation of Trowbridge as president of NAM and nomination of his successor.

National Association of Manufacturers, 1989

box 13

folder 4

Scope and Contents

Letters and bulletins about NAM viewpoints. Letters to members urging renewed support. Election of Jasinowski as new president of NAM. Letter to John Sununu summarizing trade problems in dealing with Japan. Report by Chemical Manufacturers Association on trade deficits and international competitiveness. July 1989 financial statements. Public announcement of the new NAM

president. NAM constitution and amendment. Names and addresses of 1990 board of directors.

National Association of Manufacturers, 1990	box 13	folder 5
Scope and Contents		
NAM report on "U.S. Manufacturers in World Export Markets." Plans for White House briefing and reception. NAM expected attendees. Current congressional issues important to NAM. Names and addresses of 1991 Executive Committee.		
National Association of Manufacturers - Search Committee, 1989	box 13	folder 6
Scope and Contents		
Engagement of Heidrick and Struggles, Inc. to assist in selecting a new president. Job specification. Write-ups on five candidates for the position. Salary survey for top executives. Other correspondence about candidates. Final selection of Jasinowski.		
National Association of Manufacturers - meetings, 1987-1988	box 13	folder 7
Scope and Contents		
Meetings of Executive Committee and board of directors. Arrangements, agenda, supporting materials, and minutes.		
National Association of Manufacturers - meetings, 1988	box 13	folder 8
Scope and Contents		
Continuation of file: box 13, folder 7.		
National Association of Manufacturers - meetings, 1989	box 13	folder 9
Scope and Contents		
Continuation of file: box 13, folder 7.		
National Association of Manufacturers - meetings, 1989	box 13	folder 10
Scope and Contents		
Continuation of file: box 13, folder 7.		
National Association of Manufacturers - meetings, 1989-1990	box 13	folder 11
Scope and Contents		
Continuation of file: box 13, folder 7.		
New York Times - op-ed piece, 1991	box 14	folder 1

Scope and Contents

Draft of an op-ed piece prepared for REH and offered to the New York Times on the best approach to solve the problems evident in the public school education process.

Providant Mutual Life Insurance Co. of Philadelphia, 1985	box 14	folder 2
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Scope and Contents

Questionnaires completed by REH and his wife relating to his serving as a director of Provident, as well as an application for insurance for his wife.

Rotary Club of Wilmington, 1989	box 14	folder 3
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Scope and Contents

Letter from the president of the club advising of board approval of an honorary membership for REH.

St. Regis Paper Company, 1982-1984	box 14	folder 4
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Scope and Contents

REH became a director of St. Regis in early 1982. Information on the obligations of directors. By-laws as of 1980. Letters of congratulation to REH. SEC report on stock transactions. Final judgement in certain civil anti-trust actions against St. Regis. Proposal to adopt a deferred compensation program for directors. Information supplied for annual meeting proxy. Conflict in board meeting schedules forces REH to resign as a St. Regis director. Dismissal of REH as a defendant in a shareholder suit brought against St. Regis.

St. Regis Paper Company - meetings, 1982-1983	box 14	folder 5
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Scope and Contents

Agenda, minutes, arrangements, and background materials for annual and monthly board meetings.

St. Regis Paper Company - meetings, 1983	box 14	folder 6
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Scope and Contents

Continuation of file: box 14, folder 5.

St. Regis Paper Company - stock transactions, 1982-1984	box 14	folder 7
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Scope and Contents

SEC reports and correspondence relating to stock purchased by REH or received as deferred compensation.

Society of Chemical Industry - general, 1972-1985	box 14	folder 8
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Scope and Contents

Rules of the American Section. Plans for joint meeting in 1979 with Canadian and British groups. Paper by E.G. Jefferson on "Research and Development in the U.S. Chemical Industry." Speech by I.S. Shapiro, "Life Begins at 200," who was awarded the SCI Industry Medal. His acceptance speech was "The Media as the Mirror." DuPont agreement to sponsor twenty individual memberships in 1985 to assist SCI in building up membership. DuPont's gift of mauve-colored fabric for neckties for dais guests. REH moves from honorary treasurer to honorary secretary in 1985. Membership development program to increase support for SCI. Names and addresses of chairmen and secretaries for all the sections and groups of SCI worldwide.

Society of Chemical Industry - general, 1986-1989

box 14

folder 9

Scope and Contents

Correspondence with the parent society in London. Speech by H.A. Sorgenti at the annual meeting of the European section in Madrid in 1986. REH is installed as chairman of the American section in March 1987. Administrative correspondence, names and addresses of officers, and Executive Committee in 1987. Financial report as of December 31, 1987. Annual report and accounts for 1988 for the parent SCI. Treasurer's report as of December 31, 1988.

Society of Chemical Industry - Executive Committee, 1984-1986

box 14

folder 10

Scope and Contents

Agendas, minutes, and attachments for committee meetings. Nomination and election of committee members. Continuing activity to overcome gradual loss of membership. Charter and by-laws in April 1986. 1985 membership roster.

Society of Chemical Industry - Executive Committee, 1987-1989

box 14

folder 11

Scope and Contents

Continuation of file: box 14, folder 10. Nominating committee activity and report. Names and addresses of officers, executive committee members, and committee chairmen.

Society of Chemical Industry - Finance Committee, 1984-1987

box 14

folder 12

Scope and Contents

REH assumes position of honorary treasurer in 1984. Duties of the honorary treasurer. Financial statements for 1985-1987.

Society of Chemical Industry - Medals Committee, 1982-1983

Scope and Contents

box 14

folder 13

Recommendations of candidates for Chemical Industry Medal and for Perkin Medal. Excerpts from rules for making these awards. Selection of nominees by the Medals Committee with biographical data for each. Selection of medalists by the Executive Committee.

Society of Chemical Industry - Medals Committee, 1984-1985

box 14

folder 14

Scope and Contents

Continuation of file: box 14, folder 13.

Society of Chemical Industry - Medals Committee, 1985

box 14

folder 15

Scope and Contents

Continuation of file: box 14, folder 13.

Society of Chemical Industry - Medals Committee, 1985-1987

box 14

folder 16

Scope and Contents

Continuation of file: box 14, folder 13.

Society of Chemical Industry - Medals Committee, 1987

box 15

folder 1

Scope and Contents

Continuation of file: box 14, folder 13.

Society of Chemical Industry - Medals Committee, 1987-1989

box 15

folder 2

Scope and Contents

Continuation of file: box 14, folder 13.

Society of Chemical Industry - Chemical Industry Medal Award, 1979-1988

box 15

folder 3

Scope and Contents

Notice of award for 1979 to I.S. Shapiro. List of medalists for 1945-1984. Selection of E.C. Holmer as medalist for 1987. Nominees for 1988 award.

Society of Chemical Industry - Chemical Industry Medal dinners, 1979-1988

box 15

folder 4

Scope and Contents

Announcements, arrangements, and programs for dinners honoring Chemical Industry Medal awardees. Remarks by E.G. Jefferson at 1980 dinner. Budget and actual expenses vs. income for typical award dinners. Remarks by L.

Fernandez, 1985 medalist. Selection of E.G. Jefferson as 1986 medalist. Biographical summary for EGJ. Invitees to private reception following dinner. Dinner remarks by EGJ. Remarks by E.C. Holmer as the 1987 awardee.

Society of Chemical Industry - Perkin Medal Award, 1986-1989 box 15 folder 5

Scope and Contents

Nominating papers for awards in 1985, 1988, 1989, and 1990.

Society of Chemical Industry - Perkin Medal dinners, 1980-1989 box 15 folder 6

Scope and Contents

Announcements, arrangements, and programs for dinners honoring Perkin Medal awardees. Remarks by E.G. Jefferson, chairman of 1981 dinner. Perkin Medal address by Dr. Ralph Landau, 1981 awardee. Budget and actual expenses vs. payments for 1985 dinner. C & E News report on Peter Reagan, 1986 awardee.

Society of Chemical Industry - procedures, job description, 1970-1986 box 15 folder 7

Scope and Contents

Pamphlet describing the parent society's relationship with "other chartered bodies." Brochure describing scope and activities of the American section. Procedure and job description manual. Medals Committee manual. Updated brochure of the American section. Revision items for the procedure and job description manual.

Society of Chemical Industry - stationery, 1986 box 15 folder 8

Scope and Contents

Supply of letterhead stationery and envelopes for use of REH in society business.

Unisys Corporation, 1984-1985 box 15 folder 9

Scope and Contents

Information and security forms required of REH on becoming a director of Sperry corporation. Press release announcing REH election. SEC forms required. Sperry annual report for year ending March 31, 1985. Application for director's life insurance. Derogatory article in Fortune about Sperry. Report on "Soviet Acquisition of Militarily Significant Western Technology." Deferred compensation agreement for REH.

Unisys Corporation, 1986 box 15 folder 10

Scope and Contents

REH expenses to attend meetings. Documents to authorize issuance of debentures. Quarterly 10-Q report to SEC. REH purchase of Sperry stock. Forbes article about Sperry plans. Burroughs/Sperry merger proposal. Tender offer received from Burroughs. Financial highlights from Sperry annual report.

Unisys Corporation, 1986

box 15

folder 11

Scope and Contents

SEC forms for Sperry stock ownership. Joint proxy statement for stockholder approval of acquisition agreement. Approval of merger on September 16, 1986. Terms of pension plan provided to REH. Selection of Unisys as new name of merged companies. Deferred compensation paid to REH on his resignation as director. Debriefing of REH required by Department of Defense. Liability insurance provided for former directors.

Unisys Corporation - meetings, 1985

box 15

folder 12

Scope and Contents

Agendas, minutes, and supporting information for board meetings.

Unisys Corporation - meetings, 1986

box 15

folder 13

Scope and Contents

Continuation of file: box 15, folder 12.

Unisys Corporation - meetings, 1986

box 15

folder 14

Scope and Contents

Continuation of file: box 15, folder 12.

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Speeches, 1970-1992

Title/Description	Instances	
Speeches, 1981 May-1981 December	box 16	folder 1

Scope and Contents

5/5/81 Du Pont Country Club - 1981 DuPont Safety Symposium (no text); 5/18/81 Hotel Du Pont - Chairman's dinner; 6/2/81 Wilmington - Petrochemical Department Safety Spectacular; 9/29/81 Washington, D.C. - "Construction's Vital Role in America's Competitiveness";

10/5/81 Hotel Du Pont - Explorer Boy Scout Program (no text); 10/28/81 Chicago - remarks to the Chicago Circle; 11/12/81 Chicago - "Creating Wealth: the Role of Acquisitions in Corporate Growth and Diversification"; 12/2/81 Du Pont Country Club - remarks to Textile Fibers marketing personnel (no text).

Speeches, 1982 January-1982 March

box 16

folder 2

Scope and Contents

1/13/82 Miami - address to F&F Maintenance Finishes personnel; 1/28/82 Hotel Du Pont - "Equal to the Task: Employment of the Handicapped"; 2/4/82 Providence, Rhode Island - "A Patient and Persistent Course: Council on Economic Education"; 2/17/82 Birmingham, Alabama - remarks to the Chamber of Commerce about the Joint Council on Economic Education; 3/16/82 Glasgow, Delaware - Safety Award presentation.

Speeches, 1982 March-1982 April

box 16

folder 3

Scope and Contents

3/17/82 Washington, D.C. - "The Human Side of Managing Complexity"; 4/14/82 Pittsburgh - "International Trade and the Chemical Industry"; 4/20/82 Philadelphia - Economic Education Marathon; 4/26/82 Atlanta - "Realism in International Trade."

Speeches, 1982 May-1982 November

box 16

folder 4

Scope and Contents

5/12/82 Washington, D.C. - "Corporate Requirements for Training for Personnel at Working and Professional Levels; 5/25/82 Newark, Delaware - remarks at DuPont Quality Forum; 6/11/82 Wilmington, Delaware - remarks at DuPont Old-Timers meeting; 10/13/82 Flint, Michigan - remarks to the Industrial Management Association of Flint; 11/29/82 Columbus, Ohio - 1982 Campaign and Economic Education.

Speeches, 1983 January-1983 February

box 16

folder 5

Scope and Contents

1/10/83 Chicago - "1983: A New Beginning for the Carpet Industry"; 1/31/83 Aiken, South Carolina - "Good Neighbors in the Modern Industrial World"; 1/31/83 Aiken, South Carolina - remarks to Aiken plant employees and sponsors; 2/1/83 Augusta, Georgia - "A Sensible Way Out of Our Trade Policy Problems."

Speeches, 1983 February-1983 May

box 16

folder 6

Scope and Contents

2/15/83 Toronto, Canada - remarks to Canadian financial analysts; 3/1/83 Atlanta, Georgia - remarks to Atlanta Circle; 3/28/83 Glasgow, Delaware - remarks at research laboratory dedication; 4/22/83 Philadelphia - remarks accepting award to DuPont by the Graphic Arts Association of the Delaware Valley; 5/10/83 Hershey, Pennsylvania - remarks at polymer products training meeting; 5/11/83 Cherry Hill, New Jersey - remarks to Plant Engineering and Maintenance Management meeting (copy of speech not included).

Speeches, 1983 June-1983 October

box 16

folder 7

Scope and Contents

6/14/83 Saddle Brook, New Jersey - remarks to Du Pont Circle of New Jersey; 6/23/83 St. Andrews-by-the-Sea, Canada - "A Plea for More Realism in World Trade and Expanded Commerce across the 49th Parallel"; 9/25/83 Eagle Lodge, Pennsylvania - "Marketing: Key to Company Success" (no file of arrangements or copy of speech included); 10/11-12/83 Houston/Dallas, Texas - remarks to Houston and Dallas circles.

Speeches, 1983 October-1983 November

box 16

folder 8

Scope and Contents

10/19/83 Plymouth Meeting, Pennsylvania - "The Environment: an Appraisal"; 10/20/83 Longwood Gardens, Pennsylvania - "Toward a Cleaner America"; 10/31/83 Mt. Berry, Georgia - remarks to Armand G. Erpf Symposium on Private Enterprise; 11/28/83 Marco Island, Florida - outline of talk at F&FP Refinish meeting.

Speeches, 1984 February-1984 May

box 16

folder 9

Scope and Contents

2/2/84 Detroit, Michigan - remarks to Du Pont Detroit Circle; 2/7/84 Wilmington, Delaware - comments to Milliken & Co. Marketing Management Program; 3/2/84 Parlin, New Jersey - remarks at dedication of 7P Coater; 4/10/84 Washington, D.C. - "Secondary School Education for the Changing Workplace" (outline only) (NAS high school study); 4/10/84 Cherry Hill, New Jersey - "New Challenges for Maintenance Managers"; 4/18/84 Akron, Ohio - "Remarks to Cleveland/Akron Du Pont Circle"; 5/2/84 College Park, Maryland - "The Chemical Industry: a Different Perspective."

Speeches, 1984 May-1984 June

box 16

folder 10

Scope and Contents

5/8/84 Newtown Square, Pennsylvania - remarks to Philadelphia Du Pont Circle; 5/17/84 Corpus Christi, Texas - "A Forecast for the Petrochemical Industry"; 5/31/84 Glasgow, Delaware - remarks at the dedication of the biotechnical development facility; 6/5/84 San Francisco, California - "Meeting NACME's Goals in Its Second Decade" (outline only); 6/11/84 Wilmington, Delaware - "More Effective Use of Distributors"; 6/11/84 Charlotte, North Carolina - remarks to Charlotte Du Pont Circle.

Speeches, 1984 June 28

box 17

folder 1

Scope and Contents

Washington, D.C. - testimony before the Senate Finance Committee at hearings on the trade deficit.

Speeches, 1984 July-1984 August

box 17

folder 2

Scope and Contents

7/10/84 Billerica, Massachusetts - remarks at the dedication of the NEN laboratory; 7/26/84 Detroit - remarks at the opening of the Automotive Development Center; 8/27/84 Wilmington, Delaware - remarks to Petchem O&A Division Management Group; 9/12/84 Washington, D.C. - "Time for a Change."

Speeches, 1984 September-1984 December

box 17

folder 3

Scope and Contents

9/13/84 Wilmington, Delaware - remarks at Petchem Intermediate Division Quality Program; 10/29/84 Houston - CMA meeting - "The Ox in the Ditch"; 11/7/84 San Francisco - remarks to San Francisco Du Pont Circle; 11/13/84 Washington, D.C. - remarks to the Conservation Foundation - "All Things Considered"; 12/4/84 Wilmington, Delaware - remarks at the International Trade Conference - "Can We Compete?"

Speeches, 1985 February-1985 April

box 17

folder 4

Scope and Contents

2/20/85 Los Angeles - remarks to Southern California Du Pont Circle; 2/26/85 West Chester, Pennsylvania - "Optimum Education for a Technological Society"; 2/27/85 Princeton, New Jersey - seminar: Marketing Industrial Fibers; 3/6/85 Wilmington, Delaware - "High Schools and the Changing Workplace" (speech not found in this file); 4/10/85 New York - remarks to a press conference on

visionary packaging; 4/16/85 Washington, D.C. - statement on trade deficit to the House Banking Committee.

Speeches, 1985 May-1985 December

box 17

folder 5

Scope and Contents

5/13/85 Kyoto, Japan - remarks to a symposium on the Future of Chemistry and the Chemical Industry; 5/17/85 Hong Kong - remarks to the American Chamber of Commerce; 5/22/85 Wilmington, Delaware - remarks at the National Minority Supplier Development Council meeting (speech not found in this file); 6/6/85 Atlanta, Georgia - introduction of speaker at NACME meeting (speech not found in this file); 6/26/85 Troy, Michigan - remarks at the dedication of the Troy Automotive Center; 9/11/85 Wilmington, Delaware - introduction of D.B. Bolen at People to People dinner; 9/25/85 New York - remarks to New York Du Pont Circle; 10/1/85 Philadelphia - remarks at F&FP managers meeting (speech not found in this file); 12/3/85 Wilmington, Delaware - keynote address at conference on aging; 12/11/85 New York - remarks to meeting with financial analysts.

Speeches, 1986 January-1986 February

box 17

folder 6

Scope and Contents

1/15/86 Charlotte, North Carolina - remarks to Chamber of Commerce conference on economic outlook; 2/3/86 Chicago - lecture to University of Illinois MBA class (text not included); 2/17/86 Phoenix - remarks to Conoco management meeting; 2/20/86 Boca Raton, Florida - talk to Industrial Coatings Conference, "The Challenges Ahead."

Speeches, 1986 February-1986 May

box 17

folder 7

Scope and Contents

2/25/86 Wilmington, Delaware - outline of remarks to conference of CTAC Marketing Subcommittee; 4/16/86 Oxford, Ohio - lecture to Miami University MBA class, "Opportunities, Satisfaction, and Success"; 5/5/86 Wilmington, Delaware - remarks at annual stockholders meeting; 5/11/86 Oxford, Ohio - remarks at Miami University commencement.

Speeches, 1986 May-1986 June

box 17

folder 8

Scope and Contents

5/14/86 Richmond, Virginia - remarks planned for Virginia Commonwealth University advisory board (meeting canceled); 5/19/86 Scottsdale, Arizona - remarks at F&FP Refinish sales meeting; 5/22/86 Glasgow, Delaware - remarks at safety award presentation; 5/27/86 Wilmington, Delaware - remarks planned to introduce speaker at

Marketing Lecture Series (REH forced to cancel); 5/29/86 Washington, D.C. - remarks to NAM Congress of American Industry; 6/11/86 New York - speech to financial analysts; 6/18/86 Troy, Michigan - remarks to General Motors executives; 6/3/86 Remington Farms, Maryland - remarks at "Eagle" ceremony; 6/4/86 St. Louis, Missouri - talking points at NACME Forum.

Speeches, 1986 July-1986 August

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Scope and Contents

7/9/86 Wilmington, Delaware - remarks at information technology meeting; 7/9/86 Wilmington, Delaware - remarks to Japan Chemical Daily Management Study Mission; 7/28/86 Circleville, Ohio - remarks at Circleville plant visit; 8/13/86 Eagle Lodge, Pennsylvania - remarks at senior management meeting.

Speeches, 1986 August-1986 September

box 18

folder 2

Scope and Contents

8/18/86 Chicago - speech to American Statistical Association; 8/19/86 Chicago - remarks at Du Pont Circle meeting with key customers (speech not included in file); 9/10/86 Wilmington, Delaware - remarks to Seagram board of directors; 9/23/86 Newark, Delaware - remarks to DuPont Quality Forum.

Speeches, 1986 September-1986 October

box 18

folder 3

Scope and Contents

9/30/86 Tokyo - remarks to DuPont Japan senior management; 10/1/86 Kohoku New Town - remarks at turnover of DuPont Japan technical center; 10/1/86 Hotel Okura - remarks at major customer reception; 10/1/86 Tokyo - remarks at press conference; 10/1/86 Tsunamachi Mitsui Club - remarks at dinner with joint venture partners; 10/2/86 Tokyo - remarks at stock exchange listing ceremony; 10/2/86 Tokyo - remarks to university professors; 10/3/86 Tokyo - remarks to institutional investors; 10/5/86 Kyoto - remarks to university professors; 10/6/86 Osaka - remarks to DuPont Japan personnel; 10/6/86 Osaka - remarks at customer reception.

Speeches, 1986 October

box 18

folder 4

Scope and Contents

10/7/86 Wilmington, Delaware - remarks at meeting with Dow Chemical; 10/8/86 Wilmington, Delaware - remarks to Aspen Institute/Japan Economics Foundation; 10/16/86 Hilton Head, South Carolina - remarks to Joint Council

on Economic Education; 10/17/86 Chicago - remarks at Chicago area business luncheon of Miami University.

Speeches, 1986 November-1986 December

box 18

folder 5

Scope and Contents

11/12/86 Bridgeport, Connecticut - remarks at University of Bridgeport conference; 11/17/86 Chicago - remarks at Chemical Manufacturers Association conference; 12/16/86 Wilmington, Delaware - introduction of H.A. Poling at marketing conference.

Speeches, 1987 January-1987 February

box 18

folder 6

Scope and Contents

1/12/87 Ponca City, Oklahoma - remarks to Ponca City Chamber of Commerce; 2/12/87 Innisbrook, Florida - remarks to DuPont Canada management meeting; 2/16/87 Phoenix, Arizona - remarks at Conoco management meeting; 2/26/87 Wilmington, Delaware - remarks at stockholders special review.

Speeches, 1987 March

box 18

folder 7

Scope and Contents

3/4/87 Washington, D.C. - testimony before Labor-Management Relations Subcommittee of Commission on Education and Labor; 3/5/87 Urbana, Illinois - remarks to University of Illinois College of Engineering; 3/10/87 New York - remarks at Catalyst 25th anniversary dinner.

Speeches, 1987 March

box 18

folder 8

Scope and Contents

3/12/87 Wilmington, Delaware - remarks at Marketing Excellence Awards presentation; 3/28/87 Washington, D.C. - remarks to National Science Teachers Association.

Speeches, 1987 March-1987 April

box 18

folder 9

Scope and Contents

3/30/87 New York - remarks to American Management Association conference; 4/7/87 San Antonio, Texas - remarks to National Petroleum Refiners Association; 4/7/87 Philadelphia - remarks receiving award from Garden Club Federation of Philadelphia.

Speeches, 1987 April

box 19

folder 1

Scope and Contents

4/14/87 Iliion, New York - remarks at Remington press conference; 4/14/87 Iliion, New York - remarks to

Remington-Ilion plant employees; 4/27/87 Wilmington, Delaware - remarks to International Department managers; 4/30/87 Unionville, Pennsylvania - remarks to Chester County Intermediate Unit annual convention.

Speeches, 1987 May

box 19

folder 2

Scope and Contents

5/4/87 Wilmington, Delaware - remarks at annual meeting of stockholders; 5/11/87 New York - remarks to World Rehabilitation Fund annual dinner; 5/13/87 Philadelphia - remarks on receiving Parlin Marketing Award; 5/20/87 New York - remarks at awarding Palladium Medal to H. Corless.

Speeches, 1987 May-1987 June

box 19

folder 3

Scope and Contents

5/21/87 Washington, D.C. - remarks at Helga Reception, National Gallery of Art; 6/1/87 Kennett Square, Pennsylvania - remarks to Textile Fibers customers; 6/4/87 Washington, D.C. - oral testimony and written statement before Labor Subcommittee of the Senate; 6/12/87 Newark, Delaware - remarks to Delaware Council on Economic Education.

Speeches, 1987 June

box 19

folder 4

Scope and Contents

6/14/87 Eagle Lodge, Pennsylvania - comments at management meeting; 6/17-18/87 Buenos Aires, Argentina - remarks to Ducilo SA management and wives; managers, employees, and retirees of Ducilo; business and government leaders.

Speeches, 1987 June-1987 September

box 19

folder 5

Scope and Contents

6/30/87 Newark, Delaware - presentation of corporate gift to University of Delaware; 7/8/87 New York - remarks at NAACP Life Membership luncheon; 7/30/87 Wilmington, Delaware - remarks at Wilmington Rotary Club; 9/16/87 Wilmington, Delaware - rRemarks to Seagram board meeting.

Speeches, 1987 September-1987 October

box 19

folder 6

Scope and Contents

9/25/87 Morgantown, West Virginia - remarks to Chemical Engineering Academy at West Virginia University; 9/28/87 Wilmington, Delaware - comments to United Way kickoff meeting; 10/2/87 Brussels, Belgium - remarks at Center for

European Policy Studies and overall program for European trip.

Speeches, 1987 October-1987 November

box 19

folder 7

Scope and Contents

10/3/87 Izmit, Turkey - remarks at DUSA Joint Venture Ceremony; 10/5/87 Geneva, Switzerland - remarks at DISA management luncheon; 10/5/87 Luxembourg - remarks to Luxembourg plant personnel; 10/5/87 Luxembourg - remarks at Luxembourg management dinner; 10/6/87 Luxembourg - remarks at Seance Academique; 10/14/87 Deepwater, New Jersey - remarks at Jackson Laboratory safety award; 11/2/87 Wilmington, Delaware - remarks to Politics, Diplomacy, and Trade conference.

Speeches, 1987 November

box 19

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Scope and Contents

11/3/87 Philadelphia - remarks at Union League luncheon; 11/5/87 Wilmington, Delaware - remarks at 1987 Editors' Conference; 11/12/87 New York - taping at "Inside Business" interview.

Speeches, 1987 November-1987 December

box 19

folder 9

Scope and Contents

11/16/87 Detroit, Michigan - remarks to Economic Club of Detroit; 12/3/87 Washington, D.C. - oral and written testimony to Subcommittee on Education and Health; 12/9/87 Philadelphia - informal remarks at Finance Department training workshop (text not included).

Speeches, 1988 January-1988 February

box 20

folder 1

Scope and Contents

1/12/88 Washington, D.C. - introduction of guests and remarks at press conference - 50th anniversary of nylon/teflon; 1/14/88 Wilmington, Delaware - remarks at CR&D safety rally; 1/25-26/88 Boca Raton, Florida - remarks to Chemical Manufacturers Association; 2/1/88 Phoenix, Arizona - remarks at Conoco Petroleum Operations meeting; 2/6/88 Marco Island, Florida - remarks to NAM panel on foreign investment.

Speeches, 1988 February-1988 March

box 20

folder 2

Scope and Contents

2/9/88 New York - remarks at Columbia University lecture series; 2/19/88 Tucson, Arizona - remarks at memorial service for C.S. Marvel; 3/8/88 Wilmington, Delaware - remarks in accepting Catalyst leadership award; 3/16/88 Wilmington, Delaware - remarks at marketing

awards presentation; 3/22/88 Wilmington, Delaware - remarks on receiving BSA Distinguished Citizen Award; 3/24/88 Columbus, Ohio - remarks at dedication of OSV Biotechnology Center.

Speeches, 1988 March-1988 May

box 20

folder 3

Scope and Contents

3/31/88 Phoenix, Arizona - remarks to Arizona Retirees Club; 4/16/88 Wilmington, Delaware - eulogy for W.W. Heckert (brother); 4/25/88 Charlotte, North Carolina - remarks at International Hosiery Exposition; 4/27/88 Wilmington, Delaware - remarks at annual stockholders meeting; 5/16/88 Wilmington, Delaware - remarks at Penjerdel Council board meeting.

Speeches, 1988 May

box 20

folder 4

Scope and Contents

5/21/88 Urbana, Illinois - remarks at University of Illinois lunch upon receipt of Alumni Service Award; 5/23/88 Wilmington, Delaware - remarks at opening of World Trade Center Institute; 5/26/88 Washington, D.C. - introduction of H.K. Smith and announcement of Plunkett Award at 50th anniversary of teflon.

Speeches, 1988 June

box 20

folder 5

Scope and Contents

6/1/88 Wilmington, Delaware - introduction of Akio Morita, Sony Corporation; 6/1/88 Newark, Delaware - remarks at dedication of Levitt Building at Stine Lab; 6/4/88 Wilmington, Delaware - commencement address at Goldey Beacom College; 6/6/88 Wilmington, Delaware - remarks at Corporate Environmental Forum; 6/8/88 New York - remarks to Wall Street Chemical Splinter group.

Speeches, 1988 June-1988 September

box 20

folder 6

Scope and Contents

6/15/88 Philadelphia - remarks at Rotary Club of Philadelphia; 6/15/88 Wilmington, Delaware - remarks at Tower Hill School commencement; 7/20/88 Chattanooga, Tennessee - remarks at 40th anniversary of Chattanooga plant; 7/28/88 Wilmington, Delaware - remarks at summer symposium for DuPont interns; 9/17/88 Amelia Island, Florida - introduction of W.M. Blumenthal at Textile Fibers meeting; 9/20/88 Troy, Michigan - remarks at Seagram board meeting; 9/30/88 Lewisburg, West Virginia - remarks to NAM.

Speeches, 1988 October

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folder 7

Scope and Contents

10/3/88 West Berlin, Germany - remarks to Society of Chemical Industry; 10/4/88 London - remarks to Conoco UK employees; 10/5/88 Cannes, France - remarks to Ag Products Europe management; 10/5/88 Frankfurt, Germany - remarks at dinner for managers; 10/5/88 Bad Homburg, Germany - remarks at new office dedication; 10/7/88 Madrid, Spain - remarks at reception; 10/11/88 Washington, D.C. - remarks at NAM press conference; 10/11/88 Washington, D.C. - remarks at National Press Club regarding Savannah River.

Speeches, 1988 October

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Scope and Contents

10/20/88 Cooper River, South Carolina - remarks to Cooper River employees; 10/20/88 Charleston, South Carolina - remarks to Southeast United States/Japan Association; 10/21/88 Newark, Delaware - remarks at Colbourn Lab ground breaking; 10/21/88 Newark, Delaware - remarks at Colbourn Lab dinner; 10/24/88 Wilmington, Delaware - remarks at Advanced Materials Symposium; 10/25/88 New York - remarks to Association of National Advertisers.

Speeches, 1988 October-1988 November

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Scope and Contents

10/28/88 Washington, D.C. - introduction of W.R. Miller at UN/WHO reception; 10/29/88 Washington, D.C. - remarks at 28th UN concert and dinner; 10/29/88 Washington, D.C. - toast at UN dinner; 10/29/88 Newark, Delaware - remarks at University of Delaware honorary degree acceptance; 10/31/88 Richmond, Virginia - remarks at Spruance retirees dinner; 11/1/88 Newark, Delaware - remarks at Northeast Regional Contractors Workshop; 11/1/88 Philadelphia - remarks at acceptance of PENJERDEL award.

Speeches, 1988 November

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Scope and Contents

11/2/88 Houston, Texas - remarks at Rice University Dean's Seminar; 11/10/88 Scottsdale, Arizona - remarks at Ag Products sales national meeting; 11/16/88 New York, New York - remarks to Eastern Division of NAM; 11/16/88 New York - remarks to BRT Trade and Investment Task Force.

Speeches, 1988 November-1988 December

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Scope and Contents

11/18/88 Weston, Massachusetts - remarks at Northeastern University CEO breakfast forum; 11/29/88 Philadelphia - remarks at Wharton School executive dinner lecture;

11/30/88 Wilmington, Delaware - remarks at D.D. Mooberry's retirement; 12/7/88 Washington, D.C. - remarks at American Chemical Society dinner dedicating bust of C.S. Marvel; 12/14/88 Wilmington, Delaware - remarks at special review (family stockholder meeting).

Speeches, 1989 January 12

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Scope and Contents

Atlanta, Georgia - remarks at Chemical Process Safety Management Conference.

Speeches, 1989 January-1989 February

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folder 3

Scope and Contents

1/23/89 Wilmington, Delaware - remarks at Delaware State Chamber of Commerce annual dinner; 1/31/89 Washington, D.C. - remarks at ground breaking for Department of Terrestrial Magnetism and Geophysical Laboratory Building, Carnegie Institution; 2/8/89 Phoenix, Arizona - remarks at Petroleum Operations Management meeting; 2/21/89 Detroit, Michigan - remarks at Miami University alumni dinner.

Speeches, 1989 March-1989 April

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Scope and Contents

3/3/89 Washington, D.C. - remarks at National Press Club; 3/6/89 Palm Beach, Florida - remarks at DuPont leadership meeting; 3/20/89 Washington, D.C. - remarks in acceptance of the Free Enterprise Man of the Year Award from the Association of Builders and Contractors; 4/12/89 St. Louis, Missouri - remarks at NAM Manufacturing Seminar; 4/13/89 Wilmington, Delaware - DuPont Marketing Excellence Awards (copy of remarks not included); 4/19/89 Milwaukee, Wisconsin - remarks at MRA management association; 4/26/89 Wilmington, Delaware - remarks at DuPont annual stockholders meeting.

Speeches, 1989 May-1989 October

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Scope and Contents

5/8/89 Urbana, Illinois - remarks at dedication of Sped Marvel Bust; 5/17/89 Chicago - remarks at Mid-America Committee luncheon; 5/18/89 Annapolis, Maryland - remarks at European Communities media meeting; 9/21/89 Dearborn, Michigan - Ford Motor Company "Customer-Driven" Conference (no copy of REH remarks. Set of photographs of REH at this conference have been sent to the Audiovisual Materials and Digital Initiatives Department);

10/6/89 Wilmington, Delaware - remarks at National School Board meeting.

Speeches, 1990 January-1990 March

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Scope and Contents

1/31/90 Malvern, Pennsylvania - remarks to Chester County Education Foundation; 3/27/90 Lincoln University, Pennsylvania - remarks to students (drawn from 1/31/90 speech).

Speeches, 1990 April

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Scope and Contents

4/24/90 Cambridge, Massachusetts - remarks at MIT leadership seminar; 4/26/90 Wilmington, Delaware - remarks to Chem-Vets.

Speeches, 1990 April-1992 March

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Scope and Contents

4/26/90 Rome, Georgia - remarks at Berry College commencement; 3/5/92 Wilmington, Delaware - remarks at tribute to Crawford Greenewalt.

Speeches - preparation, 1982-1988

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folder 9

Scope and Contents

Collection of articles and letters containing ideas or examples of potential use in future speeches.

Speeches - chronological listing, 1970-1979

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folder 10

Scope and Contents

Lists in chronological order of speeches (not all-inclusive), giving location, composition of meeting, attendees, and topic.

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